



<b>Subject:</b>	Belfast Agenda Update & Corporate Plan
<b>Date:</b>	22 January 2016
<b>Reporting Officer:</b>	Suzanne Wylie, Chief Executive
<b>Contact Officer:</b>	Sharon McNicholl, Strategic Planning and Corporate Policy Manager

<b>Is this report restricted?</b>	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
<b>Is the decision eligible for Call-in?</b>	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

<b>1.0</b>	<b>Purpose of Report or Summary of Main Issues</b>
1.1	To update Members on the continuing development of the Belfast Agenda and to propose a workshop for SP&R Committee, to which all Members will be invited, to discuss the continuing work on the Belfast Agenda and the draft corporate plan for 2016/17.
<b>2.0</b>	<b>Recommendations</b>
2.1	<p>Committee is asked to agree to:</p> <ul style="list-style-type: none"> <li>Hold a strategic planning workshop on 12<sup>th</sup> February 2016, to which all Members will be invited, from 12pm – 3pm to discuss the on-going work on the Belfast Agenda and the corporate plan 2016/17 for the Council. The workshop will also consider the leadership role of Members in taking forward and promoting the Belfast Agenda and key council strategies, including the corporate plan and the City Centre Regeneration and Investment Strategy.</li> </ul>
<b>3.0</b>	<b>Main Report</b>
	<u>Key Issues</u>
	<b>Drafting the Belfast Agenda</b>
3.1	As Members will be aware, a considerable amount of engagement has taken place with

	<p>stakeholders across Belfast on what the outcomes and priorities should be for the city. These have informed our developing Belfast Agenda and our own corporate plan. This included a residents' survey and our Belfast Conversation events. Officers have been analysing this information, together with a wide range of other data and information to begin to prepare both the Belfast Agenda document and the corporate plan.</p> <p><b>Timeline for completion of the Belfast Agenda</b></p>
3.2	<p>We are required to have the final version of the community plan for Belfast published by April 2017 and we are on course to meet this legislative target. However, another strategically important date for the Belfast Agenda is the finalisation of the next Programme for Government. It is a priority of the council to positively influence the Programme for Government with the strategic priorities for the city.</p>
3.3	<p>A series of meetings has taken place where we have been able to articulate our priorities for the city. However, in order to better represent the interests of Belfast and articulate our aspirations for the city while the Programme for Government is being finalised, it is important to have a draft Belfast Agenda document by April 2016 that sets out our emerging long term vision and outcomes, as well as our medium term priority actions. This will also allow for further engagement with partners and wider stakeholders across the city to further refine the plan in the coming months. The draft community plan will be subject to ongoing engagement and equality screening in advance of the legislative deadline.</p> <p><b>The Corporate Plan 2016/17</b></p>
3.4	<p>The corporate plan is a key governance document, cited in the council constitution as the means by which the SP&amp;R Committee sets the strategic direction of the council. It should reflect:</p> <ul style="list-style-type: none"> <li>• The council's vision and high level strategic outcomes and priorities linked to the Belfast Agenda;</li> <li>• Strategic projects and programmes aligned to the above;</li> <li>• Priorities for service improvement and the programmes of work related to these;</li> <li>• Investment plans and the council's physical works programme;</li> <li>• Financial planning information;</li> <li>• The organisational development programme;</li> <li>• Audit and risk analysis;</li> <li>• Performance information relating to the above and arrangements for regular monitoring and review through CMT and the SP&amp;R Committee.</li> </ul>

3.5	<p>A significant amount of organisational planning has already taken place, underpinned by a range of engagement activities and data analysis, which provides a strong foundation upon which to finalise the Corporate Plan for 2016/17. This work has included:</p> <ul style="list-style-type: none"> <li>• The on-going development of the Belfast Agenda, including the Belfast conversations;</li> <li>• The 2016/17 revenue estimating process and the departmental and service planning assumptions which underpin this;</li> <li>• The development of committee plans for City Growth &amp; Regeneration Committee and People &amp; Communities Committee;</li> <li>• The “Belfast Future City – Making it real” city commitments and area engagement on these;</li> <li>• Key strategic documents such as the Organisational Development Programme, City Centre Regeneration &amp; Investment Strategy, capital programme etc.</li> </ul>
3.6	<p>The corporate plan should be aligned to the Belfast Agenda when finalised in 2017. <b>As a result, it is proposed that the corporate plan should be for the period 2016/17 and that the strategic objectives should be amended substantially to reflect the emerging outcomes and priorities of the Belfast Agenda.</b> In particular the corporate plan should reflect the four pillars of the Belfast Agenda which set out the city’s draft medium term priorities, with an additional internal element that reflects the key strategic internal programmes, for example: OD Programme, efficiency programme, financial planning processes, capital programme and risk management processes.</p>
3.7	<p><b>Proposed Workshop</b></p> <p>It is proposed that <b>a workshop be held with the SP&amp;R Committee, to which all Members will be invited, on 12<sup>th</sup> February 2016 (12pm – 3pm)</b> to discuss the emerging Belfast Agenda, Belfast’s role in driving regional growth and the role of the corporate plan in supporting Members’ overview of the strategic direction of the council. This workshop will also form the basis of the SP&amp;R Committee plan for 2016/17.</p>
3.8	<p><b>Timeline for completion</b></p> <p>It is intended to bring a draft one year corporate plan to Strategic Policy &amp; Resources Committee on 18<sup>th</sup> March for approval. Following the workshop on 12<sup>th</sup> February, Chief Officers will draft the corporate plan and bring to SP&amp;R Committee on 18<sup>th</sup> March for approval.</p>

3.9	<u>Financial &amp; Resource Implications</u> Costs for the implementation of the Belfast Agenda and the corporate plan have been factored into the budget estimates for 2016/17.
3.10	<u>Equality or Good Relations Implications</u> As part of the Belfast Agenda and corporate planning process, residents and other stakeholders have been consulted through our residents' survey and other stakeholder engagement events. The Community Plan will also be subject to equality screening.
<b>4.0</b>	<b>Appendices – Documents Attached</b>
4.1	None